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1. Introduction

The service defined here will describe the creation of a fully virtualized, pooled compute platform for use as an enterprise private cloud, or business-internal organizational cloud computing service, commonly referred to as Infrastructure as a Service (IaaS). VMware technologies including vSphere, vShield Manager, vCenter Chargeback, and vCloud Director will be used to establish this service.

The result of this service includes secure multi-tenancy for lines of business, shared virtualized assets, a self-service user portal, standard catalogs of pre-defined virtual machines and applications with usage metering. Going forward, this service will be enhanced with greater capacity and the preparation for linking with other cloud services either within or beyond the boundaries of the enterprise.

1.1 Phase I

Goals:
• Deliver a fully operational private cloud infrastructure
• Maintain IT control of access to the system and resources
• Provide differentiated tiers of scale to align with business needs
• Allow for metering of the service for internal cost distribution
• Establish a catalog of common infrastructure & application building blocks
• Provide a sizing capacity of 400 virtual machines

1.2 Phase II

Goals:
• Enhance the cloud service for federation to public cloud resources
• Provide for workload redundancy and continuity options
• Provide a sizing capacity of 1,000 virtual machines

2. Workload Categories For Private Cloud

Private cloud use cases generally fall into three different categories of workloads.

2.1 Transient

A transient application is one that is used infrequently, exists for a short time period, or is used for a specific task/need. It is then discarded. This type of workload is appropriate for a pay-as-you-go allocation model in VMware vCloud Director.

2.2 Highly Elastic

An elastic application is one that is dynamically growing and shrinking its resource consumption as it runs. An example of this would be a retail application that sees dramatically increased demand during holiday shopping seasons, or a travel booking application that expands rapidly as the fall travel season approaches. This bursty type of workload is appropriate for the allocation pool model in VMware vCloud Director.
2.3 Infrastructure

An infrastructure application is one that tends to run all the time at a predictably steady state. Examples of these include a print server, a directory server, an email relay server, or a systems monitoring engine. This type of workload is appropriate for a reservation pool model in VMware vCloud Director.

3. Use Cases

The table below lists common use cases that fall into the general cloud workload cases. These come from VMware customer engagements and have been found to be the most popular workloads.

<table>
<thead>
<tr>
<th>EXAMPLE</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Software Testing</td>
<td>Software Development</td>
</tr>
<tr>
<td>Website Design</td>
<td>Custom Applications</td>
</tr>
<tr>
<td>File &amp; Print Services</td>
<td>Email</td>
</tr>
<tr>
<td>Sales &amp; Demonstration</td>
<td>Custom Applications</td>
</tr>
<tr>
<td>File &amp; Print Services</td>
<td>Contractor Access</td>
</tr>
</tbody>
</table>

Table 1. Workload Examples

Commonly, virtual lab automation use cases are good fits for a private cloud, including integration and performance testing, dev-test-QA workflows for software authoring and general access for developers. Also, a private cloud is well suited for sales demonstrations, training staff and partners on software and easily accessing prebuilt configurations of complex application suites. Finally, a private cloud can be used to establish expanded capacity outside of the realm of a traditional MSP (hosting provider) for virtual lab use or lab bursting based on project needs.

With the knowledge of the workload types and common uses cases you can begin to define the service tiers that you will offer inside of your enterprise.
4. Service Tiers

Tiering of service within the enterprise can be an effective method of differentiating types, location, or owners of infrastructure as reflected in a private cloud. The following service tiers map to the needs defined by the three main workload types mentioned above.

<table>
<thead>
<tr>
<th>DEVELOPMENT vDC</th>
<th>STANDARD vDC</th>
<th>PREMIUM vDC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consumption Model</strong></td>
<td>Pay-as-you-go</td>
<td>Allocation pool</td>
</tr>
<tr>
<td><strong>Use Case(s)</strong></td>
<td>Dev-Test-QA</td>
<td>Tier 2/3, Seasonal or Bursty</td>
</tr>
<tr>
<td><strong>Workload Category</strong></td>
<td>Transient</td>
<td>Highly Elastic</td>
</tr>
<tr>
<td><strong>Chargeable Unit</strong></td>
<td>CPU, Memory, Storage</td>
<td>Resource pool</td>
</tr>
<tr>
<td><strong>Catalog</strong></td>
<td>Private</td>
<td>Private</td>
</tr>
</tbody>
</table>
5. Roles and Rights

There are several roles defined in the access model of vCloud Director, including administrative roles at both the system level and at the Organization (vSphere’s logical collection of users, groups, and computing resources) or private cloud level. Within the Organization, there are levels of rights granted to pre-defined roles that have an important impact on how users interact with the cloud UI.

At a minimum, you’ll want to define a system administrator, an organizational administrator for each tenant, and a secondary, non-administrative user per tenant/private cloud.

<table>
<thead>
<tr>
<th>ACCOUNT TYPE</th>
<th>NEEDS</th>
<th>PURPOSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Administrator</td>
<td>One (minimum)</td>
<td>Highest level administrator; has super user rights</td>
</tr>
<tr>
<td>Organization Administrator</td>
<td>One per Organization</td>
<td>Administrator in the Organization over systems and users</td>
</tr>
<tr>
<td>Organization Author</td>
<td>One or more, as needed</td>
<td>Allows vApp and Catalog creation; no infrastructure management</td>
</tr>
</tbody>
</table>

Table 3. Minimum Roles and Rights

6. Metering Using Chargeback

A concept highly desired by the enterprise, but historically very difficult to impossible to implement, is the notion of metering the use of the virtual infrastructure for the purposes of inter-departmental billing. Cloud computing enables this capability and thus should be considered as part of a standard service installation.

How this metering data is used falls to the architects of the infrastructure, but at a minimum the resource pools that back each provider virtual data center should be monitored with VMware vCenter Chargeback and the resulting reports provided to the line of business on a quarterly basis (for the purposes of ‘showback’).

The following table gives some examples only of workload virtual machine sizing and costing.

<table>
<thead>
<tr>
<th>VIRTUAL MACHINE TYPE</th>
<th>SIZING</th>
<th>STORAGE</th>
<th>COST MODEL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large</td>
<td>4 vCPU x 8GB RAM</td>
<td>200G</td>
<td>Provision: $400</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Operate: $200/mo.</td>
</tr>
<tr>
<td>Medium</td>
<td>2 vCPU x 2GB RAM</td>
<td>60G</td>
<td>Provision: $300</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Operate: $100/mo.</td>
</tr>
<tr>
<td>Small</td>
<td>1 vCPU x 1GB RAM</td>
<td>30G</td>
<td>Provision: $200</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Operate: $50/mo.</td>
</tr>
</tbody>
</table>

Table 4. Workload Virtual Machine Sizing and Costing Examples
7. Suggested vApp Catalog

The following is a list of suggested vApp templates that would help promote immediate use of the private cloud.

7.1 Operating Systems

- Microsoft Windows Server 2003 R2 Enterprise Edition
- Microsoft Windows Server 2008 R2 Enterprise Edition
- RHEL 5.x
- Centos 5.x
- Novel SUSE Linux Enterprise Server 11
- Ubuntu Server 10.04

7.2 Infrastructure Apps

- Databases
  - Oracle 11g
  - MYSQL 5.x

- Web/App Servers
  - Microsoft IIS
  - Spring tcServer
  - Apache Tomcat
  - IBM WebSphere Application Server 7

- Simple n-Tier Apps
  - 2-Tier app with a web front-end and database backend
  - 3-Tier app with web, processing and database
  - Enhanced 3-Tier with added monitoring

- Load balancer

8. Other Considerations

8.1 Operational Components

When creating a private cloud there are other operational components that you will need, if you do not already have them in place, in order to maintain a good experience for the consumers of the cloud. Some of these operational components are:

- Ticketing
  - Helpdesk support (online or phone)
  - Optional: online ticket viewing

- Monitoring
  - Monitoring of all infrastructure components

- Metering
  - Quarterly showback reporting to the line of business
  - 12 months of metering history
8.2 Sizing Assumptions

The following are assumptions that can be used for service capacity planning.

- Capacity assumption
  - 400 virtual machines by Phase I
  - 1,000 virtual machines by Phase II
  - 75% small / 20% medium / 5% large

- Distribution assumption
  - 45% small (1 GB, 1 vCPU)
  - 35% medium virtual machines (2 GB, 2 vCPU)
  - 15% large virtual machines (4 GB, 4 vCPU)

- Storage assumption
  - Average 60 GB per virtual machine

The following table gives some examples of workload virtual machine sizing and utilization.

<table>
<thead>
<tr>
<th>VIRTUAL MACHINE TYPE</th>
<th>SIZING</th>
<th>CPU UTILIZATION</th>
<th>MEMORY UTILIZATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large</td>
<td>4 vCPU x 8GB RAM</td>
<td>&gt;50% average</td>
<td>High (upwards of 90%)</td>
</tr>
<tr>
<td>Medium</td>
<td>2 vCPU x 2GB RAM</td>
<td>20-50% average</td>
<td>Moderate (50% - 75%)</td>
</tr>
<tr>
<td>Small</td>
<td>1 vCPU x 1GB RAM</td>
<td>10-15% average</td>
<td>Low (10% - 50%)</td>
</tr>
</tbody>
</table>

Table 5. Workload VM Sizing and Utilization Examples